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# **1 BOARD STATEMENT**

We are pleased to present the annual Sustainability Report of ACROMEC Limited ("ACROMEC", the "Company", and together with its subsidiaries, the "Group") for our financial year ended 30 September 2020 ("FY2020"). This report is prepared in compliance with the requirement Rule 711B of the Singapore Exchange Securities Trading Limited ("SGX-ST") Listing Manual Section B: Rules of Catalist, and references the Global Reporting Initiative ("GRI") Standards, Core Option. ACROMEC has chosen the GRI framework as it is internationally recognised and covers a comprehensive range of sustainability disclosures. This report highlights the key Economic, Environmental, Social and Governance ("EESG") related initiatives carried throughout a 12-month period, from 1 October 2019 to 30 September 2020.

Sustainability is a key part of the Group's focus to create long-term value for its stakeholders. The key material EESG factors for the Group have been identified and reviewed by the executive directors. The Board of directors of the Company ("**Board**") oversees the management and monitors these factors and takes them into consideration in the determination of the Group's strategic direction and policies.

We welcome feedback from our various stakeholders with regards to our sustainability efforts as this enables us to consistently improve our policies, systems and results. Please send your comments and suggestions to <a href="mailto:enquiries@ACROMEC.com">enquiries@ACROMEC.com</a>.

1 March 2021

# **2 ORGANISATIONAL PROFILE**

# WHO WE ARE

# Specialist Engineering Service Provider for Controlled Environments

We are an established specialist engineering services provider in the field of controlled environments. Our expertise is in the design and construction of facilities requiring controlled environments such as laboratories, medical and sterile facilities, and cleanrooms

We specialise in architectural, mechanical, electrical and process ("MEP") works within controlled environments, and provide integrated services through our two main business segments:

- Engineering, procurement and construction
- Maintenance

Our customers comprise mainly hospitals and medical centres, government agencies, research and development ("R&D") companies, agencies, multinational corporations, tertiary educational institutions, and companies in pharmaceutical, semiconductor manufacturing, and engineering.

# Renewable Energy Specialist Service Provider

The Group has diversified and expanded its core engineering services business and embarked on a new business segment in the renewable energy industry. This business involves the generation of electricity using sustainable energy sources.

## OUR MISSION

To consistently create and deliver market leading Engineering Services ahead of competition at competitive price through excellence in our operations.

### OUR VISION

To be the leading Specialist Engineering Company in the field of controlled environment preferred by customers, employees and investors.

# OUR CORE VALUES

#### COMMITMENT

We devote ourselves completely to meet our commitments.

#### INTEGRITY

We hold ourselves to the highest standards of fairness and honesty in everything we do.

#### **EMPATHY**

We understand and share the feelings of one another.

#### INNOVATION

We strive to create new ideas and translate them into value-added products and services to serve customers' needs.

#### RESPECT

We value each other and recognise that everyone has a unique set of strengths that complement each other as a team.

# WHAT WE DO

# SPECIALIST ENGINEERING





#### **CLEANROOMS**

A cleanroom is an enclosed space in which airborne particulates, contaminants and pollutants are kept within strict limits. Cleanrooms are typically used in manufacturing and scientific research.

Cleanrooms have various sizes and specifications which comply with Class 1 or ISO 3 to Class 100,000 or ISO 8 standards.

We build cleanrooms for customers such as STATS ChipPAC Ltd, A\*Star and ASE Singapore Pte Ltd.



### MEDICAL AND STERILE FACILITIES

Environmental parameters in medical and sterile facilities are controlled in order to provide clean environments that reduce the risk of infection to patients and/or contain infectious diseases.

These facilities include operating theatres, theatre sterile services units, intensive care units, isolation wards, and fertility centres.

Over the years, we have built medical and sterile facilities for hospitals and medical centres such as National University Hospital, Singapore General Hospital, Tan Tock Seng Hospital, Changi General Hospital, Virtus Fertility Centre and Aptus Surgery Centre.

### WHAT WE DO





#### LABORATORIES

Laboratories require environmental parameters that provide controlled conditions in which scientific or technological research, experiments or measurements can be performed.

There are many types of laboratories such as forensic, diagnostic, and containment laboratories for biomedical research. The last of the three includes the more sophisticated and challenging Bio Safety Level 3 (BSL3) laboratories which are high containment laboratories that allow work to be done with indigenous or exotic agents that may cause serious or potentially lethal disease. Laboratories are also used for research in chemicals and materials, clean technology, electronics, and pharmaceutical products.

We have built laboratories for facility owners such as Procter & Gamble, Singapore General Hospital, National University of Singapore and Johnson Matthey Singapore Private Limited.



#### MAINTENANCE

We provide maintenance and repair services for facilities and equipment of controlled environments as well as their supporting infrastructure. We provide corrective, preventive, and routine maintenance services to ensure reliability and minimal disruptions to our customer's operations. Our corrective maintenance services are available 24 hours a day, seven days a week, whereas our preventive maintenance work is carried out in accordance with an agreed schedule.

## WHAT WE DO

# RENEWABLE ENERGY





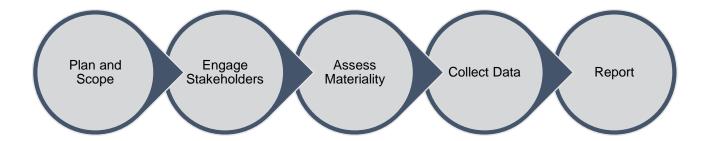
## RENEWABLE ENERGY

We "build-own-operate", "build-own-transfer", or just simply construct waste-to-energy power plants that rely on sustainable sources for our customers. We focus our efforts on growing the business, which we commence in FY2019, initially in Singapore. Thereafter, we will consider expanding the renewable energy business to new geographical markets in the Asia Pacific region which are poised for growth.

# **3 SUSTAINABILITY APPROACH**

ACROMEC believes that strong governance is crucial to a sustainable business. This is demonstrated through our compliance with the Singapore Code of Corporate Governance since listing on the Singapore Exchange in April 2016. Please refer to page 25 to page 47 of the Annual Report 2020 for further details. As a controlled environment specialist engineering service provider, it is a continual challenge to successfully manage the environmental and social issues. In relation to the Group's renewable energy business, these environmental challenges will further increase when our inaugural waste-to-energy plant at Chew's Agriculture Pte Ltd's ("Chew's") chicken egg production farm commences operations. ACROMEC has incorporated these considerations into our business model and implemented sustainable and responsible practices to mitigate these considerations throughout the Group.

### **OUR SUSTAINABILITY METHODOLOGY**



#### PLAN AND SCOPE

The Board is involved in planning and strategising the sustainability initiatives to minimise EESG risks, in terms of:

- a) Understanding the Group's industry's sustainability reporting context;
- b) Forming a sustainability governance structure;
- c) Forming a sustainability goal and statement;
- d) Developing sustainability plan and timeline;
- e) Establishing the sustainability reporting framework for data collection, monitoring and reporting; and
- f) Selecting scope.

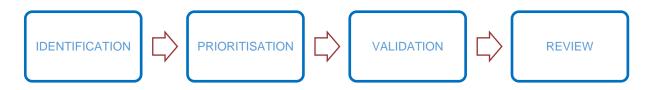
#### STAKEHOLDERS ENGAGEMENT

An important starting point in our sustainability journey is to identify our stakeholders and material factors relevant to our business. The interests and requirements of key stakeholders are also taken into account when formulating corporate strategies. These key stakeholders include, but are not limited to shareholders, employees, customers, suppliers, subcontractors and authorities. We adopt both formal and informal channels of communication to understand the needs of key stakeholders and incorporate these into our corporate strategies to achieve mutually beneficial relationships.

Key Stakeholders	Engagement Platforms	Frequency of Engagement	Key Concerns Raised	
	Annual general meeting	Yearly		
	Extraordinary general meeting	When required		
	Annual report	Yearly	Financial and operational	
Shareholders & Investors	Corporate announcements and financial results announcements	When required	performance of the Group, and corporate action and governance of the Group	
	Company website	-	_	
	Staff appraisal	Yearly	Remuneration and benefits, as	
<b>Employees</b>	Town hall session	At least yearly	well as training and	
	Trainings	When required	development	
Customers	online meetings and feedbacks due to COVID-19	When required	Quality of services, on-time completion, and data privacy	
	Online meetings due to COVID-19	When required		
Suppliers and Subcontractors	Annual evaluation and review	Yearly	Selection of reliable suppliers and workplace health and	
	Immediate notification from subcontractors on occurrence of accident	When required	safety	
Regulators	SGX Correspondences / Announcements	When required	Full-compliance to regulations	
	Surveys			

#### MATERIALITY ASSESSMENT

Our sustainability process begins with the identification of relevant factors. Relevant factors are then prioritised to identify material factors which are subject to validation. The end result of this process is a list of material factors disclosed in the Sustainability Report. Process of which are as shown below:



The Group has conducted a materiality assessment during the year with the help of an external consultant. We engaged our employees from different departments, seeking our internal stakeholders' feedback for prioritisation of these topics. A materiality review will be conducted every year, incorporating inputs gathered from stakeholders' engagements.

In order to determine if a factor is material, we assessed its potential impact on the economy, environment and society and its influence on the stakeholders. Applying the guidance from GRI, we have identified the following as our material factors:



#### **ECONOMIC**

Economic Performance Anti-Corruption



#### **ENVIRONMENTAL**

Energy
Effluents and Waste
Environmental Compliance
Supplier Environmental Assessment



#### **SOCIAL**

Occupational Health and Safety Diversity and Equal Opportunity Local Communities Socioeconomic Compliance

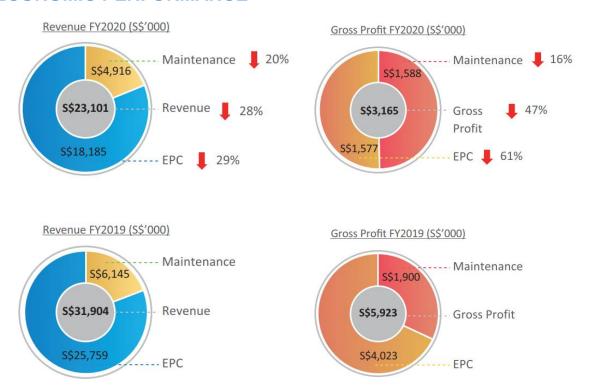


#### **GOVERNANCE**

Corporate Governance Enterprise Risk Management Business Ethics and

# **4 ECONOMIC**

### **ECONOMIC PERFORMANCE**



In FY2020, operations across our different business segments were disrupted to varying extents by the COVID-19 pandemic. There was a halt in business activities from April 2020 to June 2020 as Circuit Breaker lockdown measures were implemented in Singapore. Additionally, there was temporary disruption to manpower as a result of movement restrictions placed on the foreign worker community in order to combat the spread of the virus. Moreover, there was a general slow-down of new tender awards due to uncertainties brought about by the pandemic. However, towards the end of FY2020, business activities gradually resumed and tender activities slowly began picking up. We have thus continued to seek new business through direct negotiations and bidding for projects, leveraging on our established track record to contend with a tough operating environment where competition is expected to be keen.

This year, our core EPC segment secured sizeable projects such as a S\$19.5 million subcontract for various works at a new medical building at the Singapore General Hospital campus, as well as a S\$5.6 million contract to fit out production suites and distribution centres for a customer in the biotechnology research and development sector.

Till date, we added to our maintenance business segment by increasing our stake in Golden Harvest Engineering Pte Ltd ("Golden Harvest") from 60% previously to 90%. Moving forward, we plan to strengthen our maintenance segment by integrating and developing the capabilities of both Golden Harvest and our existing maintenance operations.

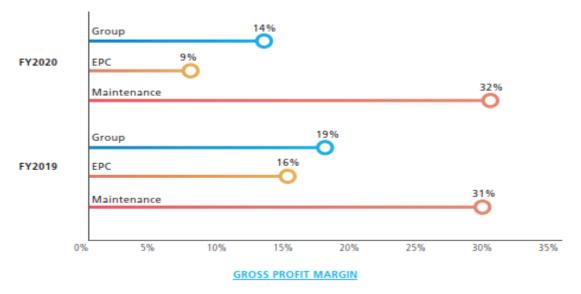
During the year, we also continued to make some headway in our new operating segment – renewable energy. Our waste-to-energy plant at Chew's farm at Neo Tiew Road is currently

undergoing construction, and we expect to commence operations in the first half of the financial year ending 30 September 2021. Additionally, we entered into a joint venture with Nutara Investment Pte Ltd ("Nutara") to deepen and broaden our expertise as well as fund the construction and management of this waste-to-energy plant.

In addition to our operations in Singapore, we also have a 67%-owned subsidiary in Indonesia, P.T. Acromec Trading Indonesia ("Acromec Indonesia"), which we set up in 2018. We believe that geographical expansion is important for the Group's long-term growth, and we will continue to explore potential business opportunities in Indonesia through Acromec Indonesia.

The mix of revenue between EPC and maintenance segments remains consistent from FY2019, accounting for 79% and 21% of Group's revenue respectively in FY2020, compared to 81% and 19% in FY2019.

Revenue from the EPC and maintenance segments declined 29% and 20% to S\$18.2 million and S\$4.9 million respectively in FY2020, mainly due to a contraction in business activities, as a result of the COVID-19 pandemic and its related countermeasures. Construction activities at our worksites have been slow and hampered due to restrictions imposed on workers, as well as disruptions to the import and procurement of materials due to the global spread of the virus. Project owners also exercise caution, delaying the award of project tenders following the effects of COVID-19.



The EPC segment's gross profit dipped 61% to S\$1.6 million in FY2020, and gross profit margin narrowed by 7 percentage points year-on-year to 9%. This was due to continued incurrence of overhead and manpower costs despite projects being delayed.

The maintenance segment's gross profit dropped 16% to S\$1.6 million in FY2020 in line with the decrease in revenue. However, gross profit margin for maintenance remained robust at 32% in FY2020 compared to 31% in FY2019. We will continue to focus on growing our maintenance arm as it provides the Group with recurring revenue and income streams, thereby adding stability to the Group's revenue which are largely project-based.

For detailed financial results, please refer to the following sections in our FY2020 Annual

#### Report:

- Operations Review, pages 18 to 21
- Financial Highlights, page 22
- Financial Statements, pages 58 to 121.

### **ANTI-CORRUPTION**

ACROMEC does not tolerate corruption in any form. Any report of corruption will be escalated to the attention of the Executive Chairman and Managing Director. There is no specific anti-corruption policy. However, we prohibit corruption in all forms, including extortion and bribery.

We have achieved the target we set last year on corruption. There has been zero reported incidents of corruption and fraud during the reporting period. We aim to achieve zero incidents of corruption in the future as well.

#### Whistle Blowing

ACROMEC is committed to high standards of corporate governance. As one of the elements of corporate governance, the Group has in place a whistle-blowing policy which aims to:

- a) provide a trusted avenue for employees, suppliers and subcontractors, customers and other stakeholders to report serious wrongdoings or concerns, particularly in relation to corruption, fraud and improprieties, without fear of reprisals when whistle-blowing in good faith; and
- b) ensure that robust arrangements are in place to facilitate independent investigation of the reported concern and for the appropriate follow up actions to be taken.

ACROMEC will not tolerate the harassment or victimisation of anyone reporting a genuine concern. No person should suffer reprisal as a result of reporting a genuine concern, even if they are mistaken. However, this assurance does not extend to any person who intentionally provides information in a report which they know or reasonably believe to be untrue.

All complaints and concerns should be reported to the Audit Committee Chairman and Lead Independent Director Mr. Yee Kit Hong ("Reporting Officer") either via mail or via email at <a href="whistleblow@acromec.com">whistleblow@acromec.com</a>.

All concerns raised will be independently assessed by the Reporting Officer who will ensure that they are fairly and properly considered. Any person making a whistleblowing report will retain his/her anonymity unless he/she prefers otherwise. He/she will also be kept informed of who is handling the matter and the progress of the investigation.

All records will be retained and kept strictly confidential by the Reporting Officer.

# **5 ENVIRONMENTAL**

#### **ENERGY**

We made headway into the renewable energy sector through our 80% subsidiary, Acropower Pte. Ltd. ("Acropower"). In 2018, we started discussions with Chew's, which owns a chicken egg production farm, to solve a waste disposal issue that they were facing at their new premises at Neo Tiew Road, off Lim Chu Kang. As a solution, we proposed to build, own, and operate a Waste-to-Energy ("WTE") plant at their new site that will convert chicken manure from the farm into usable electricity. This WTE plant will undertake the treatment of manure, and the gasification of manure into synthesis gas ("syngas"). Finally, the generated syngas will be used as fuel to run a generator that will produce and supply electricity to the farm. These processes are self-sustainable, efficient, and carbon friendly. As at time of publication, we are pleased to report that the development of the plant is gaining traction. This project is an example of our belief in the power of renewable energy will alleviate the pressing global warming problem. From what we understand, about 25% of manmade global warming is caused by methane emissions. The shift towards reliance on renewable energy sources will transform our lives in many ways. Our WTE plant will be part of this transformation. It will reduce Chew's Agriculture's carbon dioxide and methane emissions, thus directly improving the farm's sustainability, and reducing its impact on global warming.

In May 2019, Acropower signed its inaugural contract in with Chew's to build, own, and operate a WTE plant at their farm premise. The said plant will process and convert chicken manure into energy and supply electricity generated back to Chew's. Shareholders' approval for the diversification of this new business was obtained on 4 July 2019. The contract with Chew's has been novated on 16 June 2020 to Acropower's 70%-owned subsidiary, Neo Tiew Power Pte Ltd, which has been incorporated to execute the contract. The Group has recently concluded a joint venture agreement with Nutara taking a 30% equity interest in Neo Tiew Power Pte Ltd. Both parties will therefore co-invest and execute the contract with Chew's.

The Group will continue to look forward to grow its renewable energy business in the coming years. This new business will be an integral part of the Group's effort to preserve and conserve our environment.

#### **EFFLUENTS AND WASTE**

Throughout the year, we have engaged a waste management specialist company to work with our project execution team and practise waste segregation management on project sites.

This is followed by a second round of segregation in the waste management specialist company's factory. In general, we segregate the waste into three main categories:

- a) hardcore bins generally to collect all the bricks, concrete, tiles, cementitious material for reuse, recycle;
- b) scrap metal bins generally to collect all metal-based material for reuse, recycle; and
- c) general bins general rubbish and waste.

We have achieved the target we set last year and we will continue to encourage the use of renewable material and resources, reduce waste through re-using and recycling to minimize the potential impact to our environment.

### **ENVIRONMENTAL COMPLIANCE**

ACROMEC has achieved ISO14000 accreditation, standards for environmental management. ISO14000 is based on a plan-do-check-act methodology, providing a framework for integrating environmental management practices by supporting environmental protection, preventing pollution, minimising waste, reducing energy and material use. Waste to be re-cycled is stored, collected and processed by qualified third-party recycling firms.

There was zero incidence of non-compliance with the environmental laws and regulations resulting in fines or sanctions in FY2020, as targeted last year. We will maintain the same target for the next financial year.

### SUPPLIER ENVIRONMENTAL ASSESSMENT

ACROMEC believes that sustainable supply chain management drives organisational excellence and delivers desirable business results to its stakeholders.

We engage our vendors to provide services such as supplying materials and installations for most of our projects. We have policies and procedures in place for the procurement process emphasizing a life cycle perspective. The procurement team will consider the product's or service's life cycle so as to assess its environmental requirements and impacts.

In addition, we have in place as part of our procurement process stringent policies and procedures on vendor qualification and evaluation so as to reduce the risk that a supplier's products do not meet ACROMEC's requirements.

We have achieved the target we set last year which is to ensure that our new suppliers in FY2020 were screened, evaluated and selected upon considering their environmental performance factors. We will continue to reduce our environmental impact and encourage the stakeholders, such as suppliers and subcontractors, to meet the same expectations. We will ensure that all new vendors will be screened, evaluated and selected in accordance to their conduct and performance on environmental factors.

# 6 SOCIAL

Every employee plays an essential role in our company. We achieve success by promoting a collaborative work environment in which everyone is committed to achieve our corporate goals based on open and honest communications while showing care and support for each other.

As COVID-19 impacted and limited social interactions much of the year, we only managed to hold a team-building activity through our Dinner & Dance 2020 held in January 2020.



We aim to host more of such bonding activities in the company in 2021 when the situation allows due to abatement of the COVID-19 pandemic and the restriction measures are lifted.

#### OCCUPATIONAL HEALTH AND SAFETY

Our employees' health and safety at the workplace is one of our top priorities, and our ultimate goal is to have a zero-accident workplace. We are committed to managing and reducing health and safety risks through effective risk management.

Our Executive Chairman and Managing Director currently oversees the Group's Quality, Environment, Health, and Safety department.

In FY2020, the COVID-19 pandemic resulted in additional safety measures introduced to ensure a safe working environment for our staff. We appointed Safe Management Officers (SMO) and Safe Distancing Officers (SDO) to ensure that we comply with the Ministry of Manpower regulations Safe Management Measures (SMM) in relation to COVID-19. The SMO will monitor the health of our staff and workers on a daily basis and the SDO will ensure that we keep to the safe distancing measures. We have adequately prepared required personal protection equipment and medical equipment (like thermometers, hand sanitisers, gloves, and surgical masks) at both our offices and worksites.

In view of the COVID-19 pandemic, we conducted a comprehensive safety risk assessment and briefed all staff and workers on the SMM. We ensured strict enforcement. In particular, we have met with the SMM introduced under the COVID-Safe Restart Criteria under the Building and Construction Authority. Some of these SMM include, safe distancing, bi-weekly testing of workers at worksites, segregation of workers between different worksites and dedicated transport for workers. We are constantly monitoring the evolving COVID-19 situation and keep abreast of updates by the relevant authorities.

We are pleased to confirm that no fatal accidents were reported in FY2020. A toolbox briefing is held at each work site in the morning. Toolbox meeting is generally conducted prior to commencement of work. Although these meetings are generally short in duration, it covers important topics on safety such as safe work practices. It therefore serves as a reminder to workers every morning on workplace safety and also refresh their knowledge. During these meetings, more experienced workers can share experiences and knowledge with less experienced ones.

We have established a strict set of health and safety management policies applicable to our project managers, supervisors, foremen, foreign workers and sub-contractors for all projects. These policies cover all stages of our projects, from the time we occupy the work site, up to the point of completion of the projects. In addition, all environmental aspects and occupational health safety hazards which are in our control or under our management, as well as those that we cannot control or directly manage but are expected to affect our projects, are covered in the policies.

Besides the COVID-19 additional measures, we have put in place comprehensive safety measures to provide a safe and healthy working environment for all our staff. Our safety committee is responsible for ensuring that the safety measures are adhered to. Such measures include:

 a) conducting periodic and necessary risk assessments for all our projects to identify the risks and gaps, and implement mitigating procedures in order to achieve an accident-free environment or minimise risks to an acceptable level;



- conducting regular safety meetings and providing sufficient management support and resources to plan, implement and execute safety measures in compliance with workplace health and safety legislations and other requirements which include directives, guidelines and standards prescribed by our Group;
- c) conducting regular tools and equipment checks;
- d) improving the competency of our staff and cultivating good safety habits through proper training, instruction and guidance and ensuring that workplace safety and health matters are effectively communicated to all employees; and
- e) monitoring the effectiveness of risk control measures which have been implemented and conducting a third-party audit or an internal review to ensure that safety measures are being adhered to.

As a testament of our commitment to maintaining high safety standards, ACROMEC Engineers Pte Ltd, our wholly owned subsidiary, has received the bizSAFE Level Star certification from the Workplace Safety and Health Council since 2014, in recognition of our workplace safety and health management system. The occupational health and safety management systems of ACROMEC Engineers has also received ISO45001:2018 certification by QAI Certification Pte Ltd expiring on 30 August 2023.

We invest in training to raise the employees' awareness and develop their skills to ensure safe operations. In FY2020, the total training hours amounted to 250.5 hours (FY2019: 269 hours).

The following is a list of our training programmes conducted in FY2020:

Department	Course Title	Training Provider	Training Hours
Engineering	Building a Smart Urban Farm	Singapore Polytechnic	8 hours
Engineering	BSL3 Facilities: Design and Operation	Eagleson Institute	16 hours
Finance	Occupational First Aid Refresher Course	Agape First Aid Pte Ltd	10 hours
HR & Admin	Safe Management Officer Course	BCA Academy	4 hours
Project	Occupational First Aid Refresher Course	Agape First Aid Pte Ltd	10 hours
Project	Confined Space Safety Assessors Course	Green Safe International	40 hours
Project	WSQ Perform Rigger & Signalman Tasks	NTUC Learning Hub	17.5 hours
Project	Supervise Construction Work for WSH	Eversafe Academy	33 hours
Project	WSQ Operate Scissor Lift	Wong Fong Academy	10 hours
Project	Safe Management Officer Course	BCA Academy	4 hours
Project	Managing Work at Height	Eversafe Academy	22 hours
Project	Project Management Professional	NTUC Learning Hub	40 hours
Service	WSQ Operate Scissor Lift	Absolute Kinetics Consultancy	10 hours
Service	BSL3 Facilities: Design and Operation	Eagleson Institute	16 hours
Tender	Occupational First Aid Refresher Course	Agape First Aid Pte Ltd	10 hours

In addition, we provide various insurances to employees where applicable, including hospitalization and surgical insurance, Foreign Workers Medical Insurance, Work Injury Compensation Insurance and Travel Insurance, details are indicated in the Employee Handbook.

As set out in our target, there has also been zero instance of fatal accident in FY2020. We aim to achieve zero instance of fatal accident and provide more trainings to our employees in the future as well.

#### **DIVERSITY AND EQUAL OPPORTUNITY**



We offer workplace diversity and equal opportunities to our employees. For workplace diversity, we value everyone's differences. We learn from each other regardless of cultural background and bring those differences into the workplace to broaden experience and knowledge. Diversity includes not only race but gender, ethnicity, personality, age, education and background.

For equal opportunities, all employees are treated equally and are not disadvantaged by prejudices or bias. The well performing employees will qualify for promotion or rewards regardless of their race, gender, ethnicity, personality, age, education and background.

As at 30 September 2020, we had a workforce of 100 (FY2019: 103) full-time employees. Our headcounts were distributed as follows:

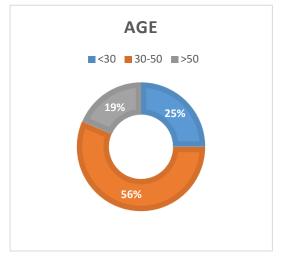


Figure A: Headcount distribution by age

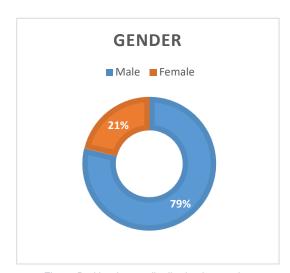


Figure B: Headcount distribution by gender

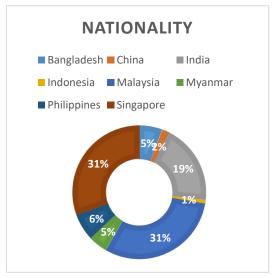


Figure C: Headcount distribution by nationality

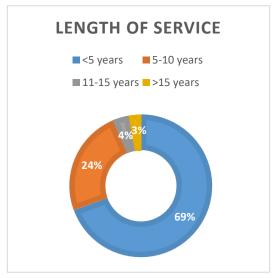


Figure D: Headcount distribution by length of service

The ratio of female employees in the Group is relatively low but this is not unusual for our industry due to the nature of the business.

Every employee plays an essential role in our Company and we pay utmost attention to our employees' wellbeing.

We have achieved the target we set last year. There were no discrimination reported in FY2020. We target to have zero instance of discrimination.

### **LOCAL COMMUNITIES**

We are committed to serving and giving back to the community. We recognize that for long-term sustainability, we need to achieve a balance between being profit-driven and being a socially responsible corporate citizen.

During FY2020, we have continued our corporate social responsibility efforts where we adopted Lions Befrienders charity and had a get together session in January 2020 where we celebrate Chinese New Year with the senior residents. We had lots of fun making red packets and sharing a meal together.



We have achieved the target we set last year and we continue to aim to organize at least an activity to local communities annually where we give back to our society.

### SOCIOECONOMIC COMPLIANCE

We pride ourselves in having good corporate governance and observing compliance with applicable laws and regulations. The Group is committed to conduct the business with integrity and to safeguard the interest of both our internal and external stakeholders.

Similar to prior year, there was no material non-compliance with laws and regulations in the social and economic area reported in FY2020. We aim to continue maintaining zero incidents of non-compliance.

# **7 GOVERNANCE**

#### **CORPORATE GOVERNANCE**

ACROMEC believes that strong governance is key to a sustainable business. Throughout FY2020, we continue to comply with the Code of Corporate Governance. The Board and the Management of ACROMEC are committed to the best practices in corporate governance to ensure sustainability of the Group's operations. We will continue to ensure compliance with the Code of Corporate Governance. We believe that our constant drive for corporate excellence will allow us to establish a more transparent, accountable and equitable system, thereby increasing the value of the Company and its value to our shareholders. Please refer to the Annual Report 2020 pages 25 to 47 for details of the Group's Corporate Governance Report.

We have achieved the target we set last year and there has been zero cases of noncompliance with laws and regulations resulting in significant fines and penalties. We target the same in FY2021.

### **ENTERPRISE RISK MANAGEMENT**

The Company does not have a Risk Management Committee. However, the Management regularly reviews the Group's business and operational activities to identify areas of significant business risks, as well as appropriate measures through which to control and mitigate these risks. The Management reviews all significant control policies and procedures, and highlights all significant matters to the Board and the AC.

In response to the increasing scale and complexity of operations, the Group has also adopted the enterprise risk management framework ("ERM Framework") which is in line with the ISO31000 – Risk Management and Guidelines and the recommended best practices standard. The ERM Framework will be reviewed regularly, taking into the account changes in the business and operation environments as well as evolving corporate governance requirements. Identified risks that affect the achievement of the business objectives and financial performance of the Group over a short-medium term are summarised in the Group's risks register, and are ranked according to their likelihood and consequential impact to the Group as a whole. The identified risks are then managed and mitigated by counter measures.

The ERM Framework is not intended to and does not replace the internal control framework that the Group has in place, but rather incorporates the internal control framework within it. The Group is able to leverage on the ERM Framework to satisfy internal control needs and to move towards a fuller risk management process.

#### **BUSINESS ETHICS**

All of our staff are reminded of the importance of upholding the highest standards when it comes to business ethics. The Group regularly updates relevant staff with development in international and local regulations. In FY2020, there were no significant fines or non-monetary sanctions for non-compliance with laws and regulations. There have also been no reported incidents of corruption during the reporting period.

GRI STA	NDAR	DS CONTENT INDEX	
GRI Standard	Disclosure		Reference / Description
GRI 101: Foundation	n 2016		
GENERAL DISCLOS	SURE		
GRI 102: General	102-1	Name of organisation	ACROMEC Limited
Disclosures	102-2	Activities, brands, products and services	SR Pages 3 to 5
	102-3	Location of headquarters	Singapore
	102-4	Location of operations	Singapore, Indonesia
	102-5	Ownership and legal form	Annual Report Pages 3
	102-6	Markets served	Singapore, Indonesia
	102-7	Scale of the organisation	Annual Report Pages 3 Sustainability Report ("SR") Page 17
	102-8	Information on employees and other workers	SR Pages 16 – 17
	102-9	Supply chain	SR Page 13
	102-10	Significant changes to the organisation and its supply chain	None
	102-11	Precautionary Principle or approach	Acromec supports the intent of the Precautionary Principle but has not expressed a specific commitment.
	102-12	External initiatives	SR Page 18
	102-13	Membership of associations	None
	102-14	Statement from senior decision maker	SR Page 1
	102-16	Values, principles, standards and norms of behaviour	SR Pages 2, 19
	102-18	Governance structure	Annual Report Pages 25 - 47
	102-40	List of stakeholder groups	SR Page 7
	102-41	Collective bargaining agreements	None
	102-42	Identifying and selecting stakeholders	SR Page 7
	102-43	Approach to stakeholder engagement	SR Page 7
	102-44	Key topics and concerns raised	SR Page 7
	102-45	Entities included in the consolidated financial statements	Annual Report Page 3
	102-46	Defining report content and topic boundaries	SR Page 1
	102-47	List of material topics	SR Page 8
	102-48	Restatement of information	None
	102-49	Changes in reporting	None
	102-50	Reporting period	1 October 2019 to 30 September 2020
	102-51	Date of most recent previous report	28 February 2020
	102-52	Reporting cycle	Annually
	102-53	Contact point for questions about the report	SR Page 1
	102-54	Claims if reporting in accordance with the GRI Standards	SR Page 1
	102-55	GRI content index	SR Pages 20 to 21
	102-56	External Assurance	We may seek external assurance in the future.
MATERIAL TOPICS			
GRI 201: Economic	201-1	Direct economic value generated and distributed	SR Pages 9 to 11
performance GRI 205: Anti-	205-1	Operations assessed for risks related to	SR Page 11
corruption	202.4	corruption	CD Dogo 42
GRI 302: Energy	302-4	Reduction of energy consumption	SR Page 12

GRI STANDARDS CONTENT INDEX				
GRI Standard	Disclosure		Reference / Description	
GRI 306: Effluent and Waste	306-2	Waste by type and disposal method	SR Page 12	
GRI 307: Environmental compliance	307-1	Non-compliance with environmental laws and regulations	SR Page 13	
GRI 308: Supplier Environmental Assessment	308-1	New suppliers that were screened using environmental criteria	SR Page 13	
GRI 403: Occupational Health and Safety	403-2	Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	SR Page 15	
GRI 405: Diversity and equal opportunity	405-1	Diversity of governance bodies and employees	SR Pages 16 – 17	
GRI 413: Local Communities	413-1	Operations with local community engagement, impact assessments, and development programs	SR Page 18	
GRI 419: Socioeconomic Compliance	419-1	Non-compliance with laws and regulations in the social and economic area	SR Page 18	